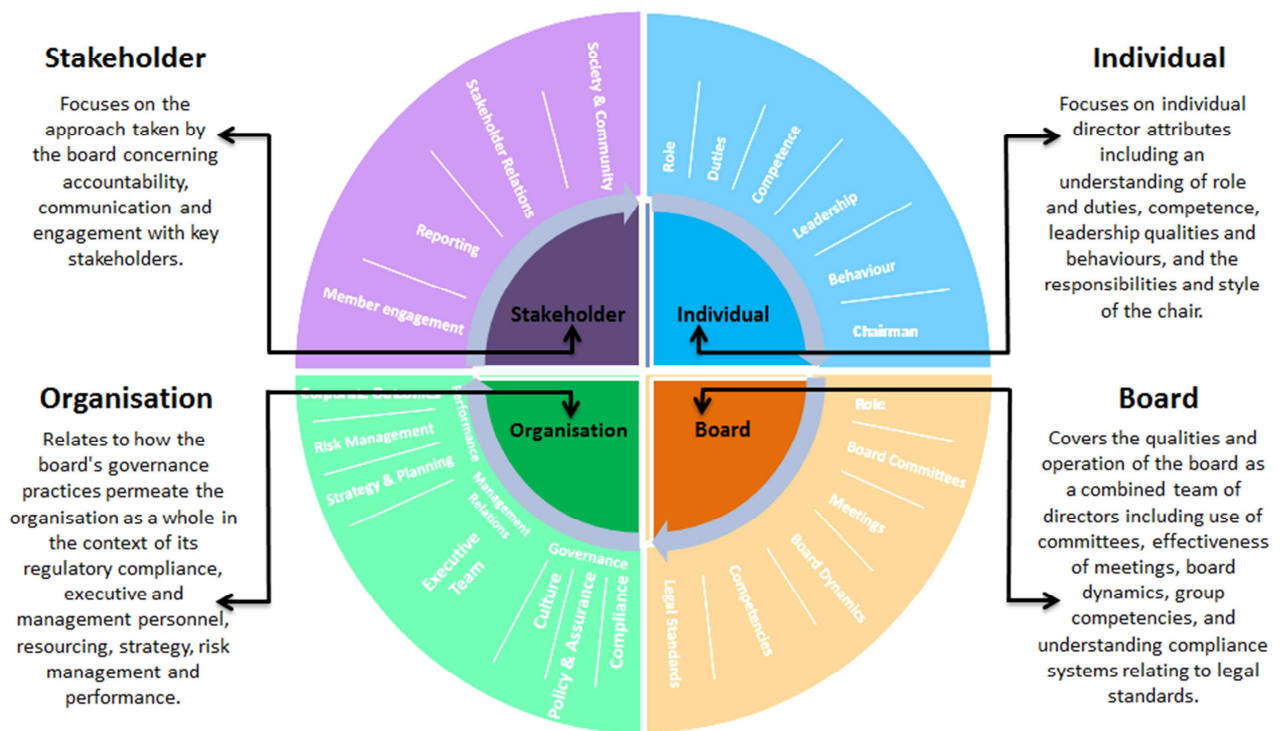


This model is the mechanism used by the board and management to translate the elements of this policy into practices, procedures and job responsibilities within the corporate governance infrastructure. The corporate governance infrastructure is encircled within all the elements of the framework model and builds the foundation of the frameworks success.

Divided into 4 sectors each component is responsible for a number of slices which represent the practices essential to its area of focus, thus outlining the principles, elements and mechanisms used for effective governance.

The framework is categorised into four distinct sections which focus on various areas within LLS:



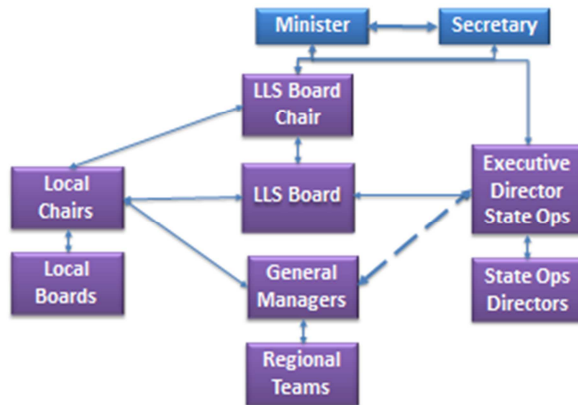
LLS uses this Framework to provide effective governance oversight that has appropriate regard to the:

- Strength of the relationships the organisation fosters with its stakeholders
- Contribution of individual board members
- Way in which governance is applied throughout the organisation
- Effectiveness of the board and board performance

Accountability Chain

The LLS Corporate Governance Framework sets out the standards of accountability and transparency that are expected of our department. It assists LLS in assessing the strengths and weaknesses of current practice, and to continually improve on organisational performance so that stakeholders have ongoing confidence in our commitment to deliver.

The accountability chain within LLS can be easily identified in the following image. This identifies that the role of the board is to govern on behalf of the Minister with all accountability flowing through the board before reaching the Executive Director and the remainder of LLS.



Roles and responsibilities

LLS Board

1. LLS Board has the responsibility to assess the adequacy and suitability of the framework and provide final approval.
2. LLS Board is responsible for delivering the framework by providing support and recommendation to the SPG Unit for implementation.
3. LLS Board will also provide feedback and guidance where necessary to the Board Audit, Risk & Governance Committee to support the implementation of the framework.

Local Board (Chair/Members), General Managers, Supervisors and Officers

1. Local Boards will oversight the application of the framework at a Local Level.
2. General Managers will report against the framework as required and provide evidence to their Local Boards and the Audit, Risk and Governance Committee.
3. General Managers, Supervisors and Officers will communicate, maintain and deliver good governance practices in accordance with the LLS Governance model.

Strategy, Performance and Governance Unit (SPG)

1. Create an implementation plan that defines the standards and metrics by which success will be measured, map governance requirements to organisational functions and allocate resources to implementations per priorities and as requirements permit.
2. Clearly define the purpose and how good governance will improve the ability for LLS to meet the desired goals and objectives.
3. Assess and evaluate the effectiveness of the framework, the implementation process and governance practices.

Audit, Risk and Governance Committee (ARGC)

1. The Audit, Risk and Governance Committee shall oversee, in consultation with management (local and state-wide), the objectivity, adequacy and effectiveness of the corporate governance model, including the LLS policies and procedures to assess, monitor and manage business risk, governance issues, and ethical and legal compliance programs and report to the Board.
2. The Committee shall review the overall effectiveness of new framework and provide feedback to the SPG Unit to improve the framework.

Framework Stewardship

The SPG Unit are the stewards of the Framework on behalf of the Audit Risk & Governance Committee (ARGC). The SPG Unit will provide state wide oversight of corporate governance providing transparency to the ARGC on the effectiveness of the Frameworks implementation with the requirements set out in this policy.

Delegations

None

Legislation

None

Related policies

None

Other related documents

None

Superseded documents

This policy replaces:

None

Revision history

Version	Date issued	Notes	By
1	14/02/2018	New policy	Director Strategy Performance and Governance

Review date

14/12/2020, unless an earlier need is identified.

Contact

Contact the Strategy, Performance & Governance Unit in State Operations.